
Report To: Inverclyde Integration Joint Board **Date:** 21 June 2021

Report By: Louise Long
Corporate Director (Chief Officer)
Inverclyde Health & Social Care Partnership **Report No:** IJB/28/2021

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Subject: 2020/21 DRAFT ANNUAL ACCOUNTS

1.0 PURPOSE

- 1.1 The purpose of this report is to set out the proposed approach of the Inverclyde Integration Joint Board (IJB) to comply with its statutory requirements in respect of its annual accounts and to present the draft 2020/21 Annual Accounts and Annual Governance Statement.

2.0 SUMMARY

- 2.1 IJBs are specified as 'section 106' bodies in terms of the Local Government (Scotland) Act 1973, and consequently are expected to prepare their financial statements in compliance with the Local Authority Accounts (Scotland) Regulations 2014 (the regulations) and the Code of Practice on Accounting For Local Authorities in the United Kingdom.
- 2.2 The Scottish Government introduced the regulations to update the governance arrangements relating to the authorisation and approval of a section 106 body's annual accounts. This report outlines the IJB's approach to comply with the regulations and presents the draft 2020/21 accounts.
- 2.3 The regulations require the Annual Governance Statement be approved by the IJB or a committee of the IJB whose remit includes audit and governance and require that unaudited accounts are submitted to the auditor no later than 30 June immediately following the financial year to which they relate.
- 2.4 From March 2020 the context in which the IJB operates was impacted by the Covid-19 pandemic. Schedule 6 to the Coronavirus (Scotland) Act, provides for the postponement of the publication and laying of reports, including publication of integration authority annual accounts and annual performance reports during the pandemic. Despite this the IJB accounts are being produced in line with the normal timelines.

3.0 RECOMMENDATIONS

3.1 It is recommended that the Integration Joint Board:

1. Notes the proposed approach to complying with the Local Authority Accounts (Scotland) Regulations 2014;
2. Approves the Annual Governance Statement included within the Accounts; and
3. Agrees that the unaudited accounts for 2020/21 be submitted to the auditor.

Louise Long, Chief Officer

Lisa Branter, Interim Chief Financial Officer

4.0 BACKGROUND

- 4.1 On 10 October 2014 the Local Authority Accounts (Scotland) Regulations 2014 came into force. The Scottish Government also provided additional guidance on the application of these regulations.
- 4.2 These regulations superseded the 1985 regulations and provide clearer definitions of the roles and responsibilities of Board Members and Officers in respect of the authorisation and approval of a section 106 body's annual accounts.
- 4.3 These regulations apply to any annual accounts with a financial year that begins from 1 April 2014 and therefore govern the preparation of the IJB's 2020/21 annual accounts.
- 4.4 Schedule 6 to the Coronavirus (Scotland) Act, provides for the postponement of the publication and laying of reports, including publication of integration authority annual accounts and annual performance reports during the pandemic. Despite this the IJB accounts are being produced in line with the normal timelines.

5.0 ANNUAL GOVERNANCE STATEMENT 2020/21

- 5.1 The regulations require the Annual Governance Statement be approved by the IJB or a committee of the IJB whose remit includes audit and governance following an assessment of both the effectiveness of the internal audit function and the internal control procedures of the IJB.
- 5.2 The Audit Committee has considered the performance of internal audit and internal control procedures throughout the year.
- 5.3 The Integration Joint Board (IJB) is responsible for ensuring that its business is conducted in accordance with the law and appropriate standards, that public money is safeguarded, properly accounted for, and used economically, efficiently and effectively. The IJB also aims to foster a culture of continuous improvement in the performance of the IJB's functions and to make arrangements to secure best value.
- 5.4 In discharging these responsibilities, the Chief Officer has a reliance on the NHS and Local Authority's systems of internal control that support compliance with both organisations' policies and promotes achievement of each organisation's aims and objectives, as well as those of the IJB.
- 5.5 The IJB has adopted governance arrangements consistent where appropriate with the principles of CIPFA and the Society of Local Authority Chief Executives (SOLACE) framework "*Delivering Good Governance in Local Government*". This statement explains how the IJB has complied with the Local Code and also meets the Code of Practice on Local Authority Accounting in the UK, which details the requirement for an Annual Governance Statement.
- 5.6 The Board of the IJB comprises 8 voting members, including the Chair and Vice Chair; four voting members are Council Members nominated by Inverclyde Council and four are Board members of NHS Greater Glasgow and Clyde. There are also a number of non-voting professional and stakeholder members on the IJB Board. Stakeholder members currently include representatives from the third and independent sector bodies and service users. Professional members include the Chief Officer, Chief Finance Officer and Chief Social Worker. The IJB, via a process of delegation from NHS Greater Glasgow and Clyde and Inverclyde Council, and its Chief Officer has responsibility for the planning, resourcing and

operational delivery of all integrated health and social care within its geographical area.

- 5.7 A Local Code of Good Governance has been approved by the Audit Committee and based on this an assurance assessment template was completed. Initial improvement actions identified through the assurance assessment in 2017 have all been delivered in full.
- 5.8 The IJB Chief Internal Auditor has confirmed that there are no additional significant governance issues that require to be reported specific to the IJB.
- 5.9 Based on the audit work undertaken, the assurances provided by Directors (of Inverclyde Council) and the Senior Management Teams (of services within NHS Greater Glasgow and Clyde) it is the Chief Internal Auditor's interim opinion (subject to receipt of the final NHSGG&C Internal Audit Annual Report for the year) that reasonable assurance can be placed upon the adequacy and effectiveness of the governance and control environment which operated during the reporting period of 2020/21.
- 5.10 Subject to the above, and on the basis of the assurances provided, we consider that the internal control environment operating during the reporting period provides reasonable and objective assurance that any significant risks impacting upon the achievement of our principal objectives will be identified and actions taken to avoid or mitigate their impact. Systems are in place to continually review and improve the internal control environment.
- 5.11 The IJB is asked to approve the Annual Governance Statement. The draft statement is enclosed on pages 17-20 of the draft annual accounts.

6.0 UNAUDITED ACCOUNTS

- 6.1 In normal years the regulations require that the unaudited accounts are submitted to the auditor no later than the 30 June immediately following the financial year to which they relate. Due to Coronavirus Act this is not applicable for the 2020/21 accounts however despite that the IJB is still able to adhere to the original deadlines.
- 6.2 The normal regulations state IJB or committee whose remit includes audit and governance, for Inverclyde this is the IJB Audit Committee, must meet to consider the unaudited annual accounts as submitted to the external auditor no later than 30 June immediately following the financial year to which the annual accounts relate. The unaudited accounts are appended to this report for IJB consideration.
- 6.3 Scottish Government guidance states that best practice would reflect that the IJB or committee whose remit includes audit and governance should consider the unaudited accounts prior to submission to the external auditor.

7.0 RIGHT TO INSPECT AND OBJECT TO ACCOUNTS

- 7.1 The right to inspect and object to the accounts remains unchanged through these regulations. The timetable for the public notice and period of inspection is standardised, with the inspection period starting no later than 1 July in the year the notice is published.

8.0 APPROVAL AND PUBLICATION OF AUDITED ACCOUNTS

- 8.1 The regulations normally require that the audited annual accounts should be considered and approved by the IJB or Audit Committee having regard to any report made on the audited annual accounts by the proper officer¹ or external auditor by 30 September immediately following the financial year to which the accounts relate. In addition any further report by the external auditor on the audited annual accounts should also be considered by the IJB or Audit Committee. It is anticipated that the IJB accounts will comply with these dates for this year despite the provision in the Coronavirus Act to defer.
- 8.2 The Audit Committee will consider the external auditors report and proposed audit certificate (ISA 260 report) prior to inclusion in the audited annual accounts. Subsequently, the external auditor's Board Members Report and the audited annual accounts will be presented to the IJB for approval and referred to the Audit Committee for monitoring of any related action plan.
- 8.3 In order to comply with the regulations, it is proposed that the ISA260 and Board Members Report, together with a copy of the audited annual accounts, is considered by the Audit Committee and thereafter referred to the IJB for approval prior to the 30 September in the year immediately following the financial year to which they relate.
- 8.4 The regulations require that the annual accounts of the IJB be available in both hard copy and on the website for at least five years together with any further reports provided by the external auditor that relate to the audited accounts.
- 8.5 The annual accounts of the IJB must normally be published by 31 October and any further reports by the external auditor by 31 December immediately following the year to which they relate. However, Audit Scotland have confirmed that due to the ongoing management of the unique and continuing challenges presented by Covid-19, consideration needs to be given to the fact that audits are taking longer, and that current year's audits are commencing later. This has an impact on the proposed reporting timescales, based on resources available and prioritisation decisions. This is reflected in the timetable below, which Audit Scotland have said they will endeavour to meet, whilst recognising that greater uncertainty exists during the Covid-19 pandemic. They are working towards sign off and publication of the accounts by 30 November 2021. Officers within the IJB will continue to work to normal year end timelines and will work with Audit to ensure fieldwork is completed as soon as possible.

¹ The Proper Officer is set out in Section 95 of the Local Government (Scotland) Act 1973. In Inverclyde IJB this role is fulfilled by the Chief Financial Officer.

8.6 The table below summarises the key required and proposed dates for the 2020/21 annual accounts on the basis of the Audit Scotland advice.

	Required Date	Proposed Date
IJB or Audit Committee to approve Annual Governance Statement	30 June	21 June
Unaudited Annual Accounts to be submitted to external audit	30 June	By 30 June
Publication of Draft Accounts inspection period	1 July	By 27 June
Draft Accounts inspection period	2-20 July	27 June -19 July
IJB or Audit Committee to consider unaudited Annual Accounts	31 August	21 June
IJB or Audit Committee to consider any reports made by the Chief Financial Officer or External Auditor	30 Nov	tbc Nov
IJB to consider and approve the audited annual accounts	Tbc Nov	Tbc Nov
Audited Annual Accounts to be published	Tbc	Following the Nov IJB
Any further reports by the external auditor to be published	31 Dec	Following the Nov IJB

9.0 2020/21 UNAUDITED ANNUAL ACCOUNTS

9.1 The draft Accounts are being prepared in line with guidance issued by CIPFA and provide an overview of the financial performance of the IJB through the following statements:

- Management Commentary
- Statement of Responsibilities
- Annual Governance Statement
- Remuneration Report
- The Financial Statements
- Notes to the Financial Statements

10.0 IMPLICATIONS

10.1 FINANCE

There are no direct financial implications within this report.

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report £000	Virement From	Other Comments
N/A					

Annually Recurring Costs / (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact £000	Virement From	Other Comments
N/A					

LEGAL

10.2 There are no specific legal implications arising from this report.

HUMAN RESOURCES

10.3 There are no specific human resources implications arising from this report.

EQUALITIES

10.4 There are no equality issues within this report.

10.4.1 Has an Equality Impact Assessment been carried out?

	YES
√	NO – This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy. Therefore, no Equality Impact Assessment is required.

10.4.2 How does this report address our Equality Outcomes

There are no Equalities Outcomes implications within this report.

Equalities Outcome	Implications
People, including individuals from the above protected characteristic groups, can access HSCP services.	None
Discrimination faced by people covered by the protected characteristics across HSCP services is reduced if not eliminated.	None
People with protected characteristics feel safe within their communities.	None
People with protected characteristics feel included in the planning and developing of services.	None
HSCP staff understand the needs of people with different protected characteristic and promote diversity in the work that they do.	None
Opportunities to support Learning Disability service users experiencing gender based violence are maximised.	None
Positive attitudes towards the resettled refugee community in Inverclyde are promoted.	None

10.5 **CLINICAL OR CARE GOVERNANCE IMPLICATIONS**

There are no governance issues within this report.

10.6 NATIONAL WELLBEING OUTCOMES

How does this report support delivery of the National Wellbeing Outcomes

There are no National Wellbeing Outcomes implications within this report.

National Wellbeing Outcome	Implications
People are able to look after and improve their own health and wellbeing and live in good health for longer.	None
People, including those with disabilities or long term conditions or who are frail are able to live, as far as reasonably practicable, independently and at home or in a homely setting in their community	None
People who use health and social care services have positive experiences of those services, and have their dignity respected.	None
Health and social care services are centred on helping to maintain or improve the quality of life of people who use those services.	None
Health and social care services contribute to reducing health inequalities.	None
People who provide unpaid care are supported to look after their own health and wellbeing, including reducing any negative impact of their caring role on their own health and wellbeing.	None
People using health and social care services are safe from harm.	None
People who work in health and social care services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide.	None
Resources are used effectively in the provision of health and social care services.	None

11.0 DIRECTIONS

11.1	Direction Required to Council, Health Board or Both	Direction to:	X
		1. No Direction Required	
		2. Inverclyde Council	
		3. NHS Greater Glasgow & Clyde (GG&C)	
		4. Inverclyde Council and NHS GG&C	

12.0 CONSULTATION

12.1 This report has been prepared by the IJB Interim Chief Financial Officer. The Chief Officer and the Council's Chief Financial Officer and Director of Finance NHSGGC have been consulted.

13.0 BACKGROUND PAPERS

13.1 None

Inverclyde Integration Joint Board

Unaudited Annual Accounts 2020/21



Table of Contents

Management Commentary	1
Statement of Responsibilities	13
Remuneration Report	14
Annual Governance Statement	17
The Financial Statements	21
Notes to the Financial Statements	24
Independent Auditor's Report	33

Management Commentary

Introduction

This publication contains the financial statements for the Inverclyde Integration Joint Board (IJB) for the year ended 31 March 2021.

The Management Commentary outlines the key messages in relation to the IJB's financial planning and performance for the year 2020/21 and how this has supported delivery of the IJB's core objectives. This commentary also looks forward, outlining the future financial plans for the organisation and the challenges and risks which we will face as we strive to meet the needs of the people of Inverclyde.

Inverclyde IJB

In Inverclyde we have an 'all-inclusive' health and social care partnership. The Inverclyde IJB has responsibility for the strategic commissioning (either planning or direct service delivery, or both) of the full range of health and social care services; population health and wellbeing, statutory health and social work/ social care services for children, adults, older people, homelessness and people in the community justice system. The IJB discharges this responsibility through its operational delivery arm, which is the Inverclyde Health and Social Care Partnership (HSCP).

The Inverclyde IJB was established by parliamentary order on 27 June 2015 following approval of the Inverclyde Integration Scheme by the Scottish Ministers. From 1st April 2016, the IJB took formal delegated responsibility from the NHS Greater Glasgow and Clyde and Inverclyde Council for the delivery and/or planning of local health and social care services.

For some services this delegation of responsibility means the IJB taking full responsibility for planning, management and delivery of service provision, while for others, notably hospital based services, this means planning with partners who continue to manage and deliver the services as part of wider structures (e.g. the Greater Glasgow & Clyde Acute Sector).

Inverclyde is located in West Central Scotland along the south bank of the River Clyde. It is one of the smallest local authority areas in Scotland, home to 77,800 people and covering an area of 61 square miles. Our communities are unique and varied.

Covid-19 was declared a pandemic by the World Health Organisation on 12 March 2020. Since then Covid-19 spread across all areas of the UK. Throughout 2020/21 Covid-19 has presented an ongoing threat requiring continued social distancing and a number of local and national lockdowns across the country. During this year the HSCP has dealt with the various waves of Covid-19 activity (infected individuals, public health measures and roll out of vaccination programmes), and also continued to deliver core health and care services. In the first wave, HSCPs stopped a wide range of activity to create capacity for Covid-19 activity, comply with social distancing requirements and address increased levels of staff absence within the HSCP and the wider provider network.

Interim governance structures were put in place and a recovery plan was drafted to map out the pathway for services and the IJB as the country moved through this pandemic. Throughout this time the HSCP continued to work to put people at the centre of all that we do and ensure that essential services are delivered safely and effectively and in line with our Strategic Plan. The Strategic Plan was reprioritised to focus on Covid recovery with 28 priorities linked to the IJB 6 Big Actions. Additional support mechanisms were put in place around all internal and external services during this time. This has included the introduction of a number of new groups and regular safety meetings within the HSCP including: a weekly Local Resilience Management Team meeting (LRMT), fortnightly Covid Recovery Group meetings, Humanitarian Aid Groups, regular care home safety huddle meetings and weekly multidisciplinary meetings.

Staff within the HSCP and those working for our external providers, as well as a number of local community groups have worked tirelessly throughout the pandemic to ensure that services can continue to be delivered

safely and to support the physical and mental health and wellbeing of people across Inverclyde. To ensure we support our staff, the HSCP has created a Wellbeing at Work Plan and a series of support measures to help staff cope with the stresses and strains brought on by the pandemic.

The IJB Strategic Plan 2019-24 outlines our vision for the Inverclyde Health & Social Care Partnership as well as our core objectives and services which are delivered through four core teams. As a result of the pandemic a revised high level plan and priority list was created during the year to reflect the newly emerging priorities such as Covid recovery, Test and Trace and vaccinations and to also reflect the unavoidable delay in some priorities such as the roll out of locality groups. The revised plan was approved by the Strategic Planning Group in August and officers have worked hard during 2020/21 to deliver against the revised plan.

The IJB Strategic Plan is supported by a variety of service strategies, investment and management plans which aid day to day service delivery. These plans and strategies identify what the IJB wants to achieve, how it will deliver it and the resources required to secure the desired outcomes. The Strategic Plan also works in support of the Inverclyde Community Planning Partnership's Local Outcome Improvement Plan and the Greater Glasgow & Clyde Health Board Local Delivery Plan. It is vital to ensure that our limited resources are targeted in a way that makes a significant contribution to our objectives.

The Strategic Plan and other key documents can be accessed online at:

<https://www.inverclyde.gov.uk/health-and-social-care>

The operational HSCP Structure responsible for delivering services in 2020/21 is illustrated below. The structure is changing from 2021/22 linked to the recommendations of the recent management review.

HSCP Operational Structure



The Annual Accounts 2020/21

The Annual Accounts report the financial performance of the IJB. Its main purpose is to demonstrate the stewardship of the public funds which have been entrusted to us for the delivery of the IJB's vision and its core objectives. The requirements governing the format and content of local authorities' annual accounts are contained in The Code of Practice on Local Authority Accounting in the United Kingdom (the Code). The 2020/21 Accounts have been prepared in accordance with this Code.

The Financial Plan

IJBs need to account for spending and income in a way which complies with our legislative responsibilities.

For 2020/21 Covid-19 had a significant impact on IJB expenditure and income. Covid costs of £7.495m were funded in full by Scottish Government (£5.593m Social Care and £1.542m Health), £10.745m was paid during 2020/21 to the HSCP for Covid spend. Unspent Covid funding of £3.25m received by the year end has been

carried forward in an Earmarked Reserve. As per the Revised Budget reported at period, the IJB budgeted to deliver Partnership Services at a cost of £184.199m, including £27.651m of notional budget for Set Aside and £6.073m of spend through Earmarked Reserves. During the year, funding adjustments and reductions in spend and a restatement of Set Aside budgets resulted in actual spend of £183.378m, including Set Aside (£28.177m) and spend from Reserves, for the year. Funding rose during the year from a budgeted £184.199m to an actual £189.860m, the majority of the additional income was non-recurring or related to the Set Aside restatement. This generated a surplus for the year of £6.482m. The movement in budget vs actual and analysis of the surplus are shown in the tables on pages 7 and 8.

Critical Judgements and Estimation Uncertainty

In applying the accounting policies set out above, the IJB has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the Annual Accounts include:

- The set aside resource for delegated services provided in acute hospitals is determined by analysis of hospital activity and actual spend for that year. For 2020/21 the actual figures for set aside increased. The impact of Covid-19 resulted in a reduction in activity, however this reduction in activity was offset by an increase in additional expenditure. The additional expenditure was predominantly as a result of additional staff costs, increased beds, additional cleaning, testing, equipment and PPE. The costs associated with Covid 19 that are included within the set aside total, were £43m for NHS Greater Glasgow & Clyde. These costs were fully funded by Scottish Government.
- In responding to Covid, the IJB has been required to act as both principal and agent. An assessment of all Covid expenditure has been undertaken and this assessment has concluded that the IJB acted as agent in relation to the payments made to Hospices at the request of the Scottish Government. In line with the Code, this expenditure has been excluded from the year end accounts.
- Within Greater Glasgow and Clyde, each IJB has responsibility for services which it hosts on behalf of the other IJB's. In delivering these services the IJB has primary responsibility for the provision of the services and bears the risk and reward associated with this service delivery in terms of demand and the financial resources required. As such the IJB is considered to be acting as 'principal', and the full costs should be reflected within the financial statements for the services which it hosts. This is the basis on which Inverclyde IJB accounts have been prepared. The services which are hosted by Inverclyde are identified in the table below. This also shows expenditure in 2020/21 and the value consumed by other IJB's within Greater Glasgow and Clyde.

Host	Service	Actual Net Expenditure 2020/21	Consumed by Other IJBs
Inverclyde	General Psychiatry	£6,541,681	£825,787
Inverclyde	Old Age Psychiatry	£4,065,363	£154,652
	Total	£10,607,044	£980,439

The services which are hosted by other IJB's on behalf of the other IJB's including Inverclyde are identified in the following table. This also shows expenditure in 2020/21 and the value consumed by Inverclyde IJB.

Host	Service	Actual Net Expenditure 2020/21	Consumed by Inverclyde IJB
East Dunbartonshire	Oral Health	£9,820,104	£562,692
	Total	£9,820,104	£562,692
East Renfrewshire	Learning Disability	£9,460,628	£614,257
	Total	£9,460,628	£614,257
Glasgow	Continence	£4,101,613	£292,235
Glasgow	Sexual Health	£11,130,121	£394,900
Glasgow	MH Central Services	£7,325,466	£773,602
Glasgow	MH Specialist Services	£12,471,669	£1,083,098
Glasgow	Alcohol & Drugs Hosted	£16,003,167	£506,692
Glasgow	Prison Healthcare	£7,407,247	£566,002
Glasgow	HC in Police Custody	£2,256,303	£166,966
Glasgow	Old Age Psychiatry	£15,120,643	£0
Glasgow	General Psychiatry	£45,149,444	£202,614
	Total	£120,965,672	£3,986,109
Renfrewshire	Podiatry	£6,906,129	£828,736
	Primary Care Support	£3,903,329	£238,103
	General Psychiatry	£8,931,286	£0
	Old Age Psychiatry	£7,386,216	£0
	Total	£27,126,961	£1,066,839
West Dunbartonshire	MSK Physio	£6,247,075	£427,753
	Retinal Screening	£718,619	£48,239
	Old Age Psychiatry	£1,036,622	£0
	Total	£8,002,316	£475,992
Grand Total		£185,982,725	£6,705,888

Performance

There has been a delay to the publication of the National Wellbeing Outcomes, it is anticipated that this information will be available in September.

The IJB and HSCP tracks change in need and demand, and delivery of the National Wellbeing Outcomes through its performance management arrangements. Every service usually undergoes a quarterly service review, chaired by the relevant Head of Service. Service use, waiting times and any other pressures are closely reviewed alongside progress against the service's key objectives and delivery of outcomes. Any divergence from the agreed strategic direction is quickly identified and steps are put in place to get the service back on track. In 2020/21 this process has not been possible due to the pandemic. Performance is still reviewed regularly within each service and where there are notable differences between the service's performance and what has been planned for, then these differences are reported to the Senior Management Team along with an outline of the planned remedial action in cases where the divergence is negative. The legislation requires that IJBs follow a prescribed format of annual performance reporting against the nine outcomes, based on 23 national indicators and a requirement to publish an annual performance report by 31st July. Inverclyde's summary 2020/21 will be published in line with agreed national revised timelines.

The Covid pandemic has meant that 2020/21 has been a challenging year, especially for Health and Social Care providers. Despite this the HSCP achieved a number of successes in year, including:

- Rapid transition to agile and blended working models. At the beginning of the pandemic as the country went into lockdown key services still needed to be delivered but in a different way. The entire HSCP transitioned within a couple of days from its business as usual model to a Hub model with staff working remotely, from home and in a variety of blended ways. Measures were put in place to ensure the core services were still being delivered and service users were being supported within the initial stepped down arrangements.

- Flu and Covid Vaccinations – mass vaccination centres were set up in Inverclyde for both flu and Covid vaccinations. In addition, in December 2020, a team from the HSCP went to each Care Home in Inverclyde to vaccinate all of our Care Home residents against Covid.
- Assessment and Testing Centres – throughout the pandemic Inverclyde has set up and run a number of Covid assessment and testing centres to support the Test and Trace initiatives and minimise pressures on Primary Care.
- Remobilisation – as the pandemic continued, rules around lockdown have continually changed and our services have successfully adapted and stepped up and backed down accordingly as situations emerged.
- Resilience – our staff and the staff working within our provider and partner organisations have shown incredible resilience in the face of the ongoing volume of demands presented by the pandemic. Additional staffing has been brought into some teams and across the entire HSCP people have worked tirelessly to continue delivering our services and keeping people safe.
- Wellbeing – in recognition of the incredible efforts of our staff and in order to support them longer term the HSCP invested in the development and roll out of a Workplace Wellbeing Programme. This aims to support the mental and physical wellbeing of our staff who are facing unprecedented levels of personal and professional stresses and strains in this last year.
- Supporting our providers – the HSCP Strategic Commissioning Team and Health and Social Care teams have done an exemplary job this year providing support and guidance to all of our social care providers during the pandemic. This support included guidance, PPE, staffing, infection control advice, enhanced governance inspections and provider sustainability grant administration.
- Homelessness – in response to Covid-19 the service accelerated the roll out of key aspects of the Rapid Rehousing Transition Plan and successfully set up short term tenancies for large numbers of homeless clients within the first few weeks of the outbreak. In addition, the service was able to rehome a number of clients who were granted early release from prison. Supporting clients in this type of accommodation during a pandemic has been challenging but good progress has been made.
- Community Engagement – we have always said that Inverclyde is a caring and compassionate place but this was even more evident as the country faced this health crisis. Our partners in CVS, Your Voice, the Carers Centre and many other community groups stepped up to help those in need. The community response to the pandemic in Inverclyde has been incredible. We have seen significant growth in the number of volunteers; local groups have set up wellbeing support arrangements and food and care parcels are being delivered across the district. This was a key part of the Strategic Plan and the IJB is keen to ensure that the positive growth in social prescribing and community cohesion continues long after the pandemic is over.
- Every agency has a role supporting Inverclyde communities to recover from Covid. The HSCP has led the support to communities to ensure people access support easily and that agencies work together to ensure the most vulnerable are protected.
- Adult Support and Protection Inspection – in 2020 Inverclyde was the first HSCP in Scotland to be inspected under the new model. The inspection indicated that they felt adults in Inverclyde were safe. The team managed to participate with the inspection during the pandemic despite waiting lists developing due to Covid. More support needs to be put into teams focussing on getting people the right support timeously. A model of recovery at front door of services is being developed.
- Inverclyde's Delayed Discharge performance has remained among the best in Scotland for the fourth year running. Even throughout the Covid-19 pandemic the service has continued to work well with Acute colleagues to ensure that delayed discharges are minimised.
- Alcohol related Accident & Emergency admissions were successfully reduced in the year following the appointment of an Alcohol Liaison nurse based at the local hospital. While part of this reduction can be attributed to Covid, this is the second year admissions have reduced.
- Children & Families – services have seen an unprecedented increase in demands for services. From our Children's Homes dealing with schools being closed and a national lockdown; to staff dealing with a significant increase in family breakdowns as a result of the pandemic and increased referrals from the Children's panels. Workloads within the service have increased. Services have been responding to an increased level of risk and complexity and additional staff have been brought in to support this.

Areas the HSCP will be focussing on in the coming year include:

- Coping with Covid – much of the HSCP over the coming months will still be around dealing with the pandemic through vaccination centres, test and trace, public health measures and adapting services to suit the national lockdown rules and local service user needs.

- Recovery – as the pandemic continues the HSCP needs to continue to adapt and deliver services but as the pandemic finally ends the HSCP needs to move into its recovery phase. This will involve learning from the past year and reintroducing services which are fit for the “new normal”. Recovery planning has already begun and outline plans are in place ready to be implemented when the pandemic begins to finally subside. The drugs prevalence in Inverclyde continues to be among the highest in Scotland, with Inverclyde having the 3rd worst drug deaths. Implementation of the drug death action plan is priority for the local ADP.
- Health inequality is still a challenge in Inverclyde, even more so with Covid-19 impacts and the anticipated increase in welfare issues for many local people.
- Wellbeing for the community needs to concentrate on supporting people to get the right help at the right time. Additional investment in mental health will take place in the coming year.
- Looked After Children – a change in legislation means that children have the opportunity to stay in care until they are older. This creates an additional financial and operational pressure on this service. Plans are in place to address that and as part of that initiative existing homes are being adapted to increase bedroom capacity.
- Child Protection registrations have grown to an all time high. Officers are looking into underlying reasons for this increase.
- Presentations at Accident & Emergency dropped significantly across the country when the pandemic began but as lockdown restrictions lifted, presentations started to increase again. Going forward we will be looking at how we can deliver a sustained reduction in A&E attendances.
- Unplanned Bed Days – although the number of Inverclyde bed days are low in comparison with other HSCPs, the service is looking at bringing this down further through focus on frequent attenders, reablement and continued focus on delayed discharge performance.
- Addictions – the implementation of the Addictions Review was initially delayed as a result of Covid. Approval was given during the year to continue with this and the service has now moved into implementation phase. It is anticipated that some of the new operating models brought in as a response to Covid-19 may be form part of the final service model.

Financial Performance

Financial information is part of our performance management framework with regular reporting of financial performance to the IJB. This section summarises the main elements of our financial performance for 2020/21.

(a) Partnership Revenue Expenditure 2020/21

Covid had a significant impact on spend across the Partnership in the year. In total £7.495m was spent in year on a variety of areas. The estimated costs were met in full by Scottish Government through local mobilisation plans. A combination of the Scottish Government paying grants in 2020/21 for 2021/22 spend and a lag on some payments means an Earmarked Reserve has been created to carry forward and ring fence Covid funding received but not yet spent. The total anticipated Covid spend is detailed in the table below:

	Social Care £000	Health £000	Total £000
Provider Sustainability Payments	3,773	0	3,773
Additional Staffing	186	663	849
Homelessness Services	682	0	682
Assessment & Testing Centres	0	323	323
Other	1,311	556	1,867
TOTAL ANTICIPATED COSTS & FUNDING RECEIVED			
Funding Received from Scottish Government	532	10,214	10,745
Actual Spend at 31/03/2021	5,953	1,542	7,495
CARRY FORWARD IN EMR			3,250

During the year the Partnership again successfully mitigated the full value of the inherited Health baseline budget pressure on Mental Health Inpatient services through a combination of measures, including: improved cost control and tighter absence management arrangements and planned one off underspends in other areas

to offset the remaining budget pressures. Monies were received in year from Scottish Government for Mental Health Action 15, ADP developments and Primary Care Improvement Planning. In addition, the IJB agreed to invest additional monies on a non-recurring basis to support a number of Mental Health service developments.

Partnership services saw continued demand growth with numbers of service users and cost per service user rising across a number of services. The Partnership was able to effectively manage these budget pressures in year and as a result of the inherent delay in filling vacancies and some additional funding received towards the end of the year, generated an overall surplus of £6.482m which was carried into Earmarked Reserves.

In previous years certain budgets have experienced a degree of short term volatility in certain demand led budgets. In order to address this, any one off underspends on these budgets have been placed in Earmarked Reserves to cover any one off overspends in future years. In 2020/21 a net of £1.122m was used from the Transformation Fund, £931m from the Integrated Care Fund and £0.394m was added to the Residential and Nursing Placements Reserve.

During the year £4.372m of Earmarked Reserves were used to fund specific spend and projects, an additional £10.854m was transferred into Earmarked Reserves, with no funds being drawn down from the General Reserve, leading to a net increase of £6.482m in Reserves over the year.

Total net expenditure for the year was £183.378m against the overall funding received of £189.860m, generating a revenue surplus of £6.482m. This was made up as follows:

Analysis of Surplus on Provision on Services

At year end the actual surplus was comprised of:

- an underspend on Health services of £3.171m
- an underspend of £0.394m on Social Care Services
- £3.250m of carried forward ring fenced Covid reserves received from the Scottish Government
- £4.039m new contribution to earmarked reserves
- £4.372m of Earmarked Reserves which were spent on agreed projects (£3.061m related to reserves carried forward from 2019/20 and £1.311m spend related to the current year's Earmarked Reserves).

Further analysis of the Health and Social Care underspends are shown in the following table.

	£000
Additional funding for Covid costs received in 2020/21, being carried forward to reserves for future years spend	3,250
Older People - underspend against External Homecare as a result of non-essential services not being fully provided this year and providers being unable to deliver all their packages due to Covid related staffing issues. The underspend is partially offset by an overspend in Employee Costs with the in-house service covering external provider packages.	294
Learning Disabilities - overspend against Client Commitments, TAG Contract and Grants, which are partially offset by underspends in Employee Costs within Day Operations and Support at Home	(126)
Mental Health overspend due to underlying budget pressure	(762)
Planned underspend in Health Central budgets through early delivery of future year savings to offset Mental Health budget pressure	762
Underspend in PCIP, Action 15, ADP - funding is committed but not yet drawn down and was received against all of these funds in February 2021	1,413
Various minor Social care underspends	34
Underspend on various Social Care services due to a delay in filling vacancies	242
Physical & Sensory - underspend against client commitments	49
Underspend on prescribing, partially offset by initial impact of covid-19	454
Underspend on various Health services due to delay in filling vacancies	1,023
Children & Families - overspend is due to overspends in Residential Staffing, External Placements, Fostering, Adoption and Kinship which was partially offset by additional Winter Fund income	(348)
Criminal Justice - overspend against shared Client Package costs with Learning Disabilities	(104)
Assessment & Care Management - underspend against Employee Costs due to vacancies and against Respite due to lower take up of the service	216
Alcohol & Drugs Recovery Service - underspend is as a result of a delay in filling vacancies due to slippage in implementing ADRS plus additional ADP money confirmed in February 21	499
Homelessness - overspend on Employee Costs due to non-achievement of Turnover Target and on Repairs & Maintenance and an increased Bad Debt Provision	(101)
Underspend on Primary Care premises funding	21
New contribution to earmarked reserves	4,039
Planned in year use of current year earmarked reserves	(1,311)
Planned in year use of carried forward earmarked reserves	(3,061)
Surplus on Provision of Services	6,482

The surplus has been taken to IJB reserves as detailed in note 7.

During the year, the period 9 projected outturn reported an overspend of £0.690m in Social Care core budgets. The main projected variances were linked to Covid and in particular against Children and Families and Learning Disabilities. These services continued to report an overspend at the year end. The £6.176m variance of P9 projected outturn against Outturn was as a result of both the underspend and Covid grants carried forward on behalf of Health.

The projected outturn for Health services at period 9 was reported as a breakeven position, as a result of £5.957m being transferred to Earmarked Reserves. The transfer to Earmarked Reserves continued to increase during the year due to additional in year funding and by year end this equated to £6.207m. Note the projected outturn reported at period 9 included £396k of Covid payments made to the Hospices. This has since deemed to be categorised as the HSCP acting as agent rather than principal, therefore, in line with the Code, this expenditure has been excluded from the year end position.

In February 2021 the IJB received over £4.3m of additional funding from Scottish Government relating to Covid 19, ADP, Action 15 and PCIP. This together with the in year underspend on Health and Social Care means that, in line with many other IJBs, the IJB reserves increased in year. For Inverclyde this was by a net £6.482m.

Budget agreed at Period 9 vs Final Outturn

Revised Budget	IJB	Projected Outturn @ P9	Outturn	P9 vs Actual Outturn
86,161	Health Funding	86,161	90,398	4,237
86,161	Health Spend	86,161	90,398	4,237
0	Contribution	0	0	0
52,093	Social Care Funding	52,093	52,973	880
51,977	Social Care Spend	52,667	46,491	(6,176)
116	Contribution	(574)	6,482	7,056
18,294	Resource Transfer Funding	18,294	18,312	18
18,294	Resource Transfer Spend	18,294	18,312	18
0	Contribution	0	0	0
27,651	Set Aside Funding	27,651	28,177	526
27,651	Set Aside Spend	27,651	28,177	526
0	Contribution	0	0	0
(6,073)	Movement in Reserves	(6,073)	0	6,073
0	Surplus/(Deficit) on Provision of Operating Services	(690)	6,482	7,172

Revised Budget		Projected Outturn @ P9	Outturn	P9 vs Actual Outturn
184,199	IJB Funding	184,199	189,860	5,661
178,126	IJB Expenditure	178,816	183,378	4,562
6,073	Movement on Earmarked Reserves (Decrease)/Increase	6,073	0	(6,073)
0		(690)	6,482	7,172

(b) The Balance Sheet

The Balance Sheet summarises the IJB's assets and liabilities as at 31 March 2021, with explanatory notes provided in the full accounts.

Financial Outlook, Risks and Plans for the Future

The UK economy was showing signs of recovery with inflation and unemployment falling and growth taking place in a number of sectors. The imminent exit from the European Union has created some further, short and longer term, uncertainty and risk for the future for all public sector organisations.

Additional funding of £100m was announced for Integration Authorities across Scotland from 2020/21 to support the delivery of new policy initiatives such as the Carers Act and Free Personal Care for under 65s and to fund general demographic and demand pressures. Despite this, pressure continues on public sector expenditure at a UK and Scottish level with further reductions in government funding predicted. In addition to economic performance, other factors influence the availability of funding for the public sector including demographic challenges that Inverclyde is facing. In response to the Covid-19 pandemic, HSCPs are submitting regular financial mobilisation plans to Scottish Government detailing the additional costs being incurred in addressing the pandemic both by HSCPs and their providers. Anticipation is that these costs will be funded centrally. Across Scotland they are expected to equate to around 4-5% of HSCP expenditure budgets over the full year.

The HSCP has a Covid-19 risk register that is reviewed at the Local Resilience Management Team meetings. The IJB risk register was updated in May to reflect the impact of responding to the Covid-19 pandemic. The most significant risks faced by the IJB over the medium to longer term, reflected in the IJB risk register can be summarised as follows:

- Financial sustainability around cost pressures and funding linked to unfunded/ unanticipated/ unplanned demand for services and/or partners being unable to allocate sufficient resources, and
- Financial Implications of Responding to Covid-19 – All costs are being tracked and the IJB is actively engaged with Scottish Government and providing regular updates on associated costs. Governance arrangements are in place re approval and monitoring of costs. The IJB is actively engaging with the third and independent sector in relation to their associated costs.

The Inverclyde IJB has responsibility for social care and a range of health services. The IJB is responsible for financial and strategic oversight of these services.

The planning and delivery of health and social care services has had to adapt to meet the significant public health challenge presented by the Covid-19 pandemic. In response to the pandemic the IJB has been required to move quickly and decisively.

There has been significant disruption to how health and social care services across Inverclyde are currently being delivered and experienced by service users, patients and carers and this is likely to continue in the medium to longer term. The HSCP has also had to implement new service hubs in response to the pandemic, examples of which have included the establishment of assessment and testing centres to support assessment and testing of potential Covid-19 patients and the creation of a hub to support the distribution of PPE to our social care services and those delivered by the third and independent sector and personal assistants and carers.

The financial impact of implementing the required changes to services and service delivery models (e.g. to support social distancing requirements, support staff with the appropriate protective equipment, and manage the new and changing levels of need and demand) has been significant and is likely to be ongoing and evolving. The Governance Statement outlines the governance arrangements which are in place during this challenging time. These accounts have been prepared on the assumption that the Scottish Government will meet the additional costs experienced by the IJB and this is also the assumption which has been made moving forward into 2021/22.

Moving into 2021/22, we are working to proactively address the funding challenges presented while, at the same time, providing effective services for the residents of Inverclyde throughout the Covid-19 pandemic. In March 2020 the IJB agreed a balanced budget which included a savings plan totalling £1.044m for 2020/21 and an updated 5 year budget to 2025. As a result of the Covid-19 pandemic £0.050m of those savings was not be deliverable in year, this has been reflected in the Covid-19 mobilisation plan submitted to Scottish Government. The remaining savings are expected to be delivered in full in 2021/22, in line with the IJB's Medium Term Financial Plan.

The 2021/22 budget remains an indicative budget at this time as the formal funding offer from the Health Board has not yet been agreed. The Health Board's draft financial plan for 2021/22 was presented to the Health Board in March 2021. The Board's Operational Plan has been suspended and Board Remobilisation plan introduced. Both supporting the Financial Plan will require to be reviewed in light of the ongoing Covid-19 pandemic. This has led to a delay in IJB's being given their formal budget allocation, however, it is anticipated this will be in line with the interim budget offer made in March.

We have well established plans for the future, and the IJB Strategic Plan 2020/21 to 2023/24 and 5 year Financial Plan were approved by the IJB in March 2019 these plans outlined the overarching vision and financial landscape for the coming years.



Following on from our last Strategic Plan we are still committed to “Improving Lives”, and our vision is underpinned by the “Big Actions” and the following values based on the human rights and wellbeing of:

- **Dignity and Respect**
- **Responsive Care and Support**
- **Compassion**
- **Wellbeing**
- **Be Included**
- **Accountability**

6 Big Actions

Big Action 1:
Reducing Health Inequalities by Building Stronger Communities and Improving Physical and Mental Health

Big Action 2:
A Nurturing Inverclyde will give our Children & Young People the Best Start in Life

Big Action 3:
Together we will Protect Our Population

Big Action 4:
We will Support more People to fulfil their right to live at home or within a homely setting and Promote Independent Living

Big Action 5:
Together we will reduce the use of, and harm from alcohol, tobacco and drugs

Big Action 6:
We will build on the strengths of our people and our community

Conclusion

In a challenging financial and operating environment the IJB successfully oversaw the delivery of its Strategic Plan objectives and the delivery of all core services while undertaking a significant change programme designed to provide a more person centred model of care, deliver on early intervention and prevention ambitions and free up efficiencies. In 2020/21 there have been many successes within year 1 of the new Strategic Plan, including delivery of significant change and foundations set for more changes in the year ahead. Since Covid-19 emerged as a pandemic and business as usual was no longer an option, services were mobilised into hubs and new operating procedures brought in to respond to the pandemic and ensure the ongoing safety of our staff and service users. Covid-19 will continue to impact in the coming year in terms of delivering the Strategic Plan. As time has moved on, the IJB has moved into the recovery phase where services are being stepped back up in line with national guidance and safety protocols.

The Strategic Plan, associated Implementation Plan and Medium Term Financial Plan will lead the IJB forward over the next 4 years and improve the lives of the people of Inverclyde and the Strategic Plan will be reviewed in response to the pandemic.

Where to Find More Information

If you would like more information please visit our IJB website at:
<https://www.inverclyde.gov.uk/health-and-social-care>

Louise Long

Chief Officer

Date: tbc September 2021

TBC CFO

Chief Financial Officer

Date: tbc September 2021

TBC Chair

IJB Chair

Date: tbc September 2020

Statement of Responsibilities

Responsibilities of the IJB

The IJB is required to:

- Make arrangements for the proper administration of its financial affairs and to ensure that the proper officer of the board has the responsibility for the administration of those affairs. In this IJB, the proper officer is the Chief Financial Officer;
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets;
- Ensure the Annual Accounts are prepared in accordance with legislation (The Local Authority Accounts (Scotland) Regulations 2014), and so far as is compatible with that legislation, in accordance with proper accounting practices (section 12 of the Local Government in Scotland Act 2003)
- Approve the Annual Statement of Accounts.

I confirm that the audited Annual Accounts were approved for signature at a meeting of the IJB on tbc September 2021.

Signed on behalf of the Inverclyde IJB

TBC Chair

IJB Chair

Date: tbc September 2021

Responsibilities of the Chief Financial Officer

The Chief Financial Officer is responsible for the preparation of the IJB's annual accounts in accordance with proper practices as required by legislation and as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Accounting Code).

In preparing these annual accounts, the Chief Financial Officer has:

- Selected appropriate accounting policies and then applied them consistently;
- Made judgements and estimates that were reasonable and prudent;
- Complied with legislation;
- Complied with the local authority Code (in so far as it is compatible with legislation)

The Chief Financial Officer has also:

- Kept proper accounting records which were up to date;
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

I certify that the financial statements give a true and fair view of the financial position of Inverclyde IJB as at 31 March 2021 and the transactions for the year then ended.

TBC CFO

Chief Financial Officer

Date: tbc September 2021

Remuneration Report

Introduction

This Remuneration Report is provided in accordance with the Local Authority Accounts (Scotland) Regulations 2014. It discloses information relating to the remuneration and pension benefits of specified IJB members and staff.

The information in the tables below is subject to external audit. The explanatory text in the Remuneration Report is reviewed by the external auditors to ensure it is consistent with the financial statements.

1 Integration Joint Board

The voting members of the IJB were appointed through nomination by the Health Board and Council.

2 Senior officers

The IJB does not directly employ any staff in its own right. All HSCP officers are employed through either the Health Board or Council and remuneration for senior staff is reported through those bodies. Specific post-holding officers are non-voting members of the Board

Chief Officer

Under section 10 of the Public Bodies (Joint Working) (Scotland) Act 2014 a Chief Officer for the IJB has to be appointed and the employing partner has to formally second the officer to the IJB. The Chief Officer, Louise Long, is employed by Inverclyde Council and seconded to the IJB and has been in post since 8 May 2017. The statutory responsibility for employer pension liabilities sits with Inverclyde Council as the employing partner organisation. There is therefore no pension liability reflected on the Inverclyde IJB balance sheet for the IJB's Chief Officer. The remuneration terms of the Chief Officer's employment are approved by the IJB.

Chief Financial Officer

The IJB Chief Financial Officer, Lesley Aird, was employed on a part time basis by NHS Greater Glasgow and Clyde in 2019/20 but became full time in 2020/21 to cover a vacant Head of Service role within the HSCP. The Council and Health Board share the costs of this and all other senior officer remunerations.

Other officers

No other staff are appointed by the IJB under a similar legal regime. There are no other non-voting board members who meet the criteria for disclosure and require to be included in the disclosure below.

Salary, Fees & Allowances 2019/20 £	Name and Post Title	Salary, Fees & Allowances 2020/21 £
116,221	Louise Long Chief Officer	117,770
46,217	Lesley Aird (part time 0.5 WTE in 2019/20, FT in 2020/21) Chief Financial Officer	91,510

There were no exit packages paid in either financial year.

3 Remuneration: IJB Chair, Vice Chair and Voting Members

The voting members of the IJB are appointed through nomination by Inverclyde Council and Greater Glasgow & Clyde Health Board. Nomination of the IJB Chair and Vice Chair post holders alternates between a Councillor and Health Board representative.

The IJB does not provide any additional remuneration to the Chair, Vice Chair or any other board members relating to their role on the IJB. The IJB does not reimburse the relevant partner organisations for any voting board member costs borne by the partner. The details of the Chair, Vice Chair and other IJB voting member appointments and any taxable expenses paid by the IJB are shown below.

The IJB does not have responsibilities, either in the current year or in future years, for funding any pension entitlements of voting IJB members. Therefore no pension rights disclosures are provided for voting members.

Voting IJB Members Remuneration Table

Name	Post(s) Held	Nominated By
Councillor Jim Clocherty	IJB (Chair until 21/06/2021)	Inverclyde Council
Alan Cowan	IJB Member, Vice Chair (from 24/06/2019) Chair Audit Committee	NHS GG&C
Simon Carr	IJB Member	NHS GG&C
Dr Donald Lyons	IJB Member (until 30/06/2020) Audit Committee Member (until 30/06/2020)	NHS GG&C
Paula Speirs	IJB Member (from 30/06/2020) Audit Committee Member (from 24/08/2020)	NHS GG&C
Dorothy McErlean	IJB Member	NHS GG&C
Councillor Lynne Quinn	IJB Audit Committee Member (until 17/03/2020)	Member Inverclyde Council
Councillor Ciano Rebecchi	IJB Audit Committee Member	Member Inverclyde Council
Councillor Elizabeth Robertson	IJB Vice Chair Audit Committee (from 24/06/2019)	Member Inverclyde Council

There were no Inverclyde IJB specific expenses recorded for voting members of the IJB during 2020/21. Any expenses claimed by voting members are paid through the relevant IJB partner organisation.

In respect of officers' pension benefits the statutory liability for any future contributions to be made rests with the relevant employing partner organisation. On this basis there is no pensions liability reflected on the IJB balance sheet for the Chief Officer or any other officers.

The IJB however has responsibility for funding the employer contributions for the current year in respect of the officer time spent on fulfilling the responsibilities of their role on the IJB. The following table shows the IJB's funding during the year to support officers' pension benefits. The table also shows the total value of accrued pension benefits which may include benefits earned in other employment positions and from each officer's own contributions.

Senior Employee	In Year Pension Contributions		Accrued Pension Benefits		
	For Year to 31/03/20 £	For Year to 31/03/21 £		Difference from 31/03/20 £	As at 31/03/21 £
Louise Long Chief Officer	22,328	22,732	Pension	2,716	18,686
			Lump Sum	0	0
Lesley Aird Chief Financial Officer	5,778	12,468	Pension	1,787	4,668
			Lump Sum	0	0

The Chief Financial Officer was previously a member of the Strathclyde Pension Scheme but has opted not to transfer those benefits. The accrued pension benefit disclosed above therefore relates only to this current employment and pension.

Disclosure by Pay Bands

Pay band information is not separately provided as all staff pay information has been disclosed in the information above.

Louise Long

Chief Officer

Date: tbc September 2021

TBC Chair

IJB Chair

Date: tbc September 2021

Annual Governance Statement

The Annual Governance Statement explains the IJB's governance arrangements and reports on the effectiveness of the IJB's system of internal control.

Scope of Responsibility

The Inverclyde IJB was established by parliamentary order on 27 June 2015 following approval of the Inverclyde Integration Scheme by the Scottish Ministers. The Integration Scheme was reviewed during 2019/20 and an updated version of the Scheme was prepared but the Covid 19 pandemic led to this being delayed and the existing scheme rolled on into 2020/21. Inverclyde IJB is a body corporate, a legal entity in its own right but it relies on support from officers employed by Inverclyde Council and Greater Glasgow & Clyde NHS Board in relation to the conduct of its business. It is subject to the Public Bodies (Joint Working) (Scotland) Act 2014 and secondary legislation directly relating to the integration of health and social care services, and indirectly in relation to regulatory regimes affecting devolved public bodies in Scotland. The main features of the IJB's governance arrangements are described in the Local Code but are summarised below.

The IJB is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for and used economically, efficiently and effectively.

To meet this responsibility the IJB has established arrangements for governance which includes a system of internal control. The system is intended to manage risk to support the achievement of the IJB's policies, aims and objectives. Reliance is also placed on the Inverclyde Council and Greater Glasgow & Clyde Health Board systems of internal control that support compliance with both organisations' policies and promotes achievement of each organisation's aims and objectives, as well as those of the IJB.

The system can only provide reasonable and not absolute assurance of effectiveness.

The Governance Framework and Internal Control System

The Board of the IJB comprises voting members, nominated by either Inverclyde Council or Greater Glasgow & Clyde Health Board, as well as non-voting members including a Chief Officer appointed by the Board.

The main features of the IJB's governance arrangements are described in the Local Code but are summarised below:

- The IJB was the key decision making body. The IJB's membership (voting and non-voting), as set by statutory instrument, is fully established. An Audit Committee with detailed remit and powers and clearly defined membership considers all matters in relation to Internal and External Audit and Risk Management;
- Strategic decision-making is governed by the IJB's key constitutional documents including the Integration Scheme, Standing Orders, and Financial Regulations.
- The IJB's purpose and vision are outlined in the IJB Strategic Plan which was approved and published on 19 March 2019 and which links closely to the vision of the Inverclyde Community Planning Partnership and the Single Outcome Agreement and is underpinned by an annual action plan and national statutory performance indicators;
- The Performance Management Strategy focuses very firmly on embedding a performance management culture that measures delivery of improved outcomes rather than systems and processes throughout the IJB. Regular reporting to Board Members takes place;
- The IJB has a Code of Conduct based on the Model Code of Conduct for Integration Joint Boards. The register of members' interests is published and made available for inspection.

- The IJB has in place a development programme for all Board Members. The IJB places reliance on the organisational development activity undertaken through partnership organisations for senior managers and employees;
- The IJB has established 6 localities to reflect the local planning areas that were developed by the Community Planning Partnership (the Inverclyde Alliance) through full public consultation. These provide Board Members with the opportunity to be involved in considering the priorities for each area and outline the role for each Community Planning Partner in meeting these priorities in conjunction with the local communities. The Covid pandemic has delayed the introduction of locality planning groups within these six localities but local engagement and representation has continued throughout the year through external third sector partners such as CVS and Your Voice.
- As a separate Public Body, the IJB is required to publish Equalities Outcomes. These are published on the HSCP website.

The governance framework was in place throughout 2020/21.

The System of Internal Financial Control

The governance framework described operates on the foundation of internal controls, including management and financial information, financial regulations, administration, supervision and delegation. Development and maintenance of these systems is undertaken by the Health Board and Council as part of the operational delivery of the Health and Social Care Partnership. During 2020/21 this included the following:

- Financial regulations and codes of financial practice;
- Comprehensive budgeting systems;
- Regular reviews of periodic and annual financial reports that indicate financial performance against budget and forecasts;
- Monthly submission of Local Mobilisation Plans for Covid spend through NHS GG&C to Scottish Government
- Setting targets to measure financial and other performance;
- Clearly defined capital expenditure guidelines;
- Formal project management disciplines.

The IJB complies with “The Role of the Head of Internal Audit in Public Organisations” (CIPFA) and operates in accordance with “Public Sector Internal Audit Standards” (CIPFA). The Chief Internal Auditor reports directly to the IJB Audit Committee with the right of access to the Chief Financial Officer, Chief Officer and Chair of the Audit Committee on any matter. The annual programme of internal audit work is based on a strategic risk assessment, and is approved by the Audit Committee.

With regard to the entries taken from the Health Board and Council Accounts, the IJB is not aware of any weaknesses within their internal control systems and has placed reliance on the individual Annual Governance Statements where appropriate.

Review of Effectiveness

Inverclyde IJB has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The review of the effectiveness of the framework is informed by the work of the Senior Management Team who have responsibility for development and maintenance of the governance environment, the annual report by the Chief Internal Auditor and reports from Audit Scotland and other review agencies.

The Internal Audit functions of the Council and Health Board have independent responsibility for examining, evaluating and reporting on the adequacy of internal control. During 2020/21, these services operated in accordance with relevant professional audit standards and the Public Sector Internal Audit Standards. The Chief Internal Auditors prepared annual reports to the relevant Audit Committees, including an assurance statement containing a view on the adequacy and effectiveness of the systems of internal control.

Significant Governance Issues during 2020/21

The Internal Audit Annual Reports 2020/21 for the Council and Health Board identify no significant control issues. Some actions have been agreed within the Council and Health Board Annual Governance statements to further enhance those internal control environments. None of these are considered material enough to have a significant impact on the overall control environment.

The Internal Audit Annual Report and Assurance Statement for 2020/21 concludes: "Due to Covid-19 the presentation of Annual Internal Audit report for GG&C has been deferred until September. This means the IJB Chief Internal Auditor is unable to conclude the IJB's Annual report and provide an assurance statement opinion at this time. However, based on in year reports, Officers are confident that the overall opinion will be **Satisfactory** but this is not confirmed at this time. The final accounts will include the view once it is available in September.

The pandemic in March tested how well the IJB's risk management, governance and internal controls framework is operating. The HSCP have undertaken to carry out a post-incident review and highlight any lessons learned." However the IJB will review in 2022.

Covid-19

Since March 2020 the governance context in which the IJB operated was impacted by the need to implement business continuity processes and recovery planning in response to the significant public health challenge presented by the Covid-19 pandemic. The planning and delivery of health and social care services adapted to meet this challenge and the IJB adapted its governance structures accordingly.

In response to the pandemic and the requirement to move quickly and decisively to manage the subsequent pressures on health and social care services, the IJB approved and initiated temporary decision making arrangements supported by core IJB meetings conducted virtually throughout the year. The temporary arrangements have remained in place throughout the year and have been subject to ongoing review.

Under these temporary arrangements authority is delegated, if required to meet immediate operational demand, to the Chief Officer in consultation with the Chair and Vice Chair of the IJB. Interim arrangements were also put in place for the IJB which were formally ratified at the May 2020 meeting.

Any decisions made under temporary delegated authority are recorded in the approvals/decision tracker log that captures the approval timeline, with reports shared with IJB Members for information. IJB papers are available through the Inverclyde Council website.

The IJB has continued working with partners to participate in the wider response to the pandemic at Health Board and national level and is a key participant in the Council and Greater Glasgow and Clyde governance structures, working with other HSCPs to manage the impact of the pandemic.

New services have been rolled out during the year in response to the pandemic, these include the establishment of assessment and test centres and mass vaccination centres and the creation of a hub to support the distribution of PPE to our social care services and those delivered by the third and independent sector and personal assistants and carers.

With significant disruption to how health and social care services are normally delivered and experienced by service users, patients and carers likely to continue for the time being, officers within the HSCP developed plans to capture the extent of the shift from business as usual activity and ensure the IJB can continue to meet need and achieve the strategic priorities set out in the revised Strategic Plan. Planning activity takes into consideration the learning from each phase of responding to the pandemic and engaging with and listening to key stakeholders in planning future service provision.

The financial impact of implementing the required changes to services and service delivery models (e.g. to support social distancing requirements, support staff with the appropriate protective equipment, and manage the new and changing levels of need and demand) is significant and likely to be ongoing and evolving. All

Covid projected and actual spend is recorded and reported through the Local Mobilisation Plan (LMP) which is submitted monthly to Scottish Government.

A vital element of the recovery planning activity being undertaken is learning from the interim changes put in place. The HSCP are actively seeking to understand the impact of the measures implemented and are engaging with service users to understand which could be retained or adapted to improve services and continue to meet individuals' outcomes. The IJB will consider the learning from the pandemic including the innovative approaches and service alterations put in place out of necessity may present opportunities as we seek to re-start services within the new context in which health and social care services need to be delivered. In doing so the IJB will continue to follow appropriate governance structures and consider equalities and human rights requirements to ensure that from the current crisis emerges a more efficient and effective health and social care system that delivers on the priorities set out in the Strategic Plan.

Action Plan

Following consideration of adequacy and effectiveness of our local governance arrangements the IJB approved a local code of good governance on 20 March 2018. A number of actions were identified to enhance local governance and ensure continual improvement of the IJB's governance, all of those actions have been delivered in full.

Conclusion and Opinion on Assurance

While recognising that improvements are required, as detailed above, it is our opinion that reasonable assurance can be placed upon the adequacy and effectiveness of the IJB's governance arrangements.

We consider that the internal control environment provides reasonable and objective assurance that any significant risks impacting on the IJB's principal objectives will be identified and actions taken to avoid or mitigate their impact.

Systems are in place to regularly review and improve the internal control environment.

Louise Long

Chief Officer

Date: tbc September 2021

TBC Chair

IJB Chair

Date: tbc September 2021

The Financial Statements

Comprehensive Income and Expenditure Statement

This statement shows the cost of providing services for the year according to accepted accounting practices.

2019/20			2020/21		
Gross Expenditure £000	Gross Income £000	Net Expenditure £000	Gross Expenditure £000	Gross Income £000	Net Expenditure £000
2,845	(734)	2,111	3,638	(1,505)	2,133
30,508	(2,101)	28,407	31,322	(939)	30,383
12,814	(269)	12,545	12,639	(340)	12,299
7,225	(124)	7,101	7,639	(154)	7,485
10,115	(378)	9,737	11,029	(422)	10,607
15,496	(1,382)	14,114	16,277	(1,566)	14,711
3,353	(150)	3,203	3,059	(120)	2,939
3,498	(317)	3,181	3,975	(149)	3,826
10,408	(427)	9,981	11,217	(428)	10,789
7,074	(2,845)	4,229	4,843	(6,405)	(1,562)
2,163	(2,114)	49	2,345	(2,197)	148
1,632	(589)	1,043	1,905	(732)	1,173
28,010	(954)	27,056	29,725	(107)	29,618
18,359	0	18,359	18,242	0	18,242
0	0	0	16,497	(6,097)	10,400
1,044	0	1,044	0	0	0
110	0	110	2,012	0	2,012
154,654	(12,384)	142,270	176,362	(21,161)	155,201
23,635	0	23,635	28,177	0	28,177
178,289	(12,384)	165,905	204,540	(21,161)	183,378
0	(167,074)	(167,074)	0	(189,860)	(189,860)
178,289	(179,458)	(1,169)	204,540	(211,021)	(6,482)
		(1,169)			(6,482)

There are no statutory or presentation adjustments which affect the IJB's application of funding received from partners. The movement in the General Fund balance is therefore solely due to the transactions shown in the Comprehensive Income and Expenditure Statement. Consequently and Expenditure and Funding Analysis is not provided in these annual accounts.

Movement in Reserves Statement

This statement shows the movement in the year on the IJB's reserves. The movements which arise due to statutory adjustments which affect the General Fund balance are separately identified from the movements due to accounting practices.

Movements in Reserves During 2020/21	General Reserves £000	Earmarked Reserves £000	TOTAL Reserves £000
Opening Balance at 31 March 2020	(741)	(7,709)	(8,450)
Total Comprehensive Income and Expenditure	0	(6,482)	(6,482)
Closing Balance at 31 March 2021	(741)	(14,191)	(14,932)

Balance Sheet

The Balance Sheet shows the value of the IJB's assets and liabilities as at the balance sheet date. The net assets of the IJB (assets less liabilities) are matched by the reserves held by the IJB.

31 March 2020 £000		Notes	31 March 2021 £000
Current Assets			
8,467	Short term debtors	5	14,950
Current Liabilities			
(17)	Short term creditors	6	(18)
8,450	Net Assets		14,932
8,450	Reserves	8	14,932
8,450	Total Reserves		14,932

The Statement of Accounts present a true and fair view of the financial position of the Integration Joint Board as at 31 March 2021 and its income and expenditure for the year then ended.

The audited financial statements were authorised for issue on tbc September 2021.

TBC CFO

Chief Financial Officer _____ **Date:** tbc September 2021

Notes to the Financial Statements

1. Significant Accounting Policies

1.1 General principles

The Inverclyde Integration Joint Board is formed under the terms of the Public Bodies (Joint Working) (Scotland) Act 2014. It was established by parliamentary order on 27 June 2015 following approval of the Inverclyde Integration Scheme by the Scottish Ministers. The Integration Scheme is a legally binding agreement between Inverclyde Council and NHS Greater Glasgow and Clyde.

Integration Joint Boards (IJB's) are specified as section 106 bodies under the Local Government (Scotland) Act 1973 and as such are required to prepare their financial statements in compliance with the Local Authority Accounts (Scotland) Regulations 2014 and the Code of Practice on Accounting for Local Authorities in the United Kingdom, supported by International Financial Reporting Standards (IFRS). These are issued jointly by CIPFA and the Local Authority (Scotland) Accounts Advisory Committee (LASAAC) and are designed to give a "true and fair view" of the financial performance of the IJB.

The accounts are prepared on a going concern basis, which assumes that the IJB will continue in operational existence for the foreseeable future. The historical cost convention has been adopted.

The Annual Accounts summarise the IJB's transactions for the 2020/21 financial year and its position at the year end of 31 March 2021.

1.2 Accruals of expenditure and income

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Expenditure is recognised when goods or services are received and their benefits are used by the IJB
- Income is recognised when the IJB has a right to the income, for instance by meeting any terms or conditions required to earn the income, and receipt of the income is probable
- Where income and expenditure have been recognised but settlement in cash has not taken place, a debtor or creditor is recorded in the Balance Sheet
- Where debts may not be received, the balance of debtors is written down

1.3 Funding

The IJB is primarily funded through funding contributions from the statutory funding partners namely Inverclyde Council and NHS Greater Glasgow and Clyde. Expenditure is incurred as the IJB commissions specified health and social care services from the funding partners for the benefit of service recipients in Inverclyde.

1.4 Cash and Cash Equivalents

The IJB does not operate a bank account or hold cash. Transactions are settled on behalf of the IJB by the funding partners. Consequently the IJB does not present a 'Cash and Cash Equivalent' figure on the balance sheet. The funding balance due to or from each funding partner as at 31 March is represented as a debtor or creditor in the IJB Balance Sheet.

1.5 Employee Benefits

The IJB does not directly employ staff. Staff are formally employed by the funding partners who retain the liability for pension benefits payable in the future. The IJB therefore does not present a Pensions Liability on its Balance Sheet.

The IJB has a legal responsibility to appoint a Chief Officer. More details on the arrangements are provided in the Remuneration Report. The charges from the employing partner are treated as employee costs. Where material the Chief Officer's absence entitlement as at 31 March is accrued, for example in relation to annual leave earned but not yet taken.

Charges from funding partners for other staff are treated as administration costs.

1.6 Provisions, Contingent Liabilities and Contingent Assets

Provisions are liabilities of uncertain timing or amount. A provision is recognised as a liability on the balance sheet when there is an obligation as at 31 March due to a past event; settlement of the obligation is probable; and a reliable estimate of the amount can be made. Recognition of a provision will result in expenditure being charged to the Comprehensive Income and Expenditure Statement and will normally be a charge to the General Fund.

A contingent liability is a possible liability arising from events on or before 31 March, whose existence will only be confirmed by later events. A provision that cannot be reasonably estimated, or where settlement is not probable, is treated as a contingent liability. A contingent liability is not recognised in the IJB's Balance Sheet, but is disclosed in a note where it is material.

A contingent asset is a possible asset arising from events on or before 31 March, whose existence will only be confirmed by later events. A contingent asset is not recognised in the IJB's Balance Sheet, but is disclosed in a note only if it is probable to arise and can be reliably measured.

1.7 Events After The Reporting Period

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Annual Accounts are authorised for issue. Two types of events can be identified:

- Adjusting events: Those that provide evidence of conditions that existed at the end of the reporting period. The Annual Accounts are adjusted to reflect such events
- Non-adjusting events: Those that are indicative of conditions that arose after the reporting period and the Statements are not adjusted to reflect such events. Where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect

Events taking place after the date of authorisation for issue are not reflected in the Annual Accounts.

1.8 Exceptional items

When items of income and expense are material, their nature and amount is disclosed separately, either on the face of the Income and Expenditure Statement or in the notes to the accounts, depending on how significant the items are to an understanding of the IJB's financial performance.

1.9 Related Party Transactions

As parties to the Inverclyde Integration Scheme both Inverclyde Council and NHS Greater Glasgow and Clyde are related parties and material transactions with those bodies are disclosed in Note 3 in line with the requirements of IAS 24.

1.10 Support services

Support services were not delegated to the IJB through the Integration Scheme and are instead provided by the Health Board and Council free of charge as a 'service in kind'. The support services provided are mainly comprised of: provision of financial management, human resources, legal, committee services, ICT, payroll, internal audit and the provision of the Chief Internal Auditor.

1.11 Indemnity Insurance

The IJB has indemnity insurance for costs relating primarily to potential claim liabilities regarding Board member and officer responsibilities. Inverclyde Council and Greater Glasgow & Clyde Health Board have responsibility for claims in respect of the services that they are statutorily responsible for and that they provide.

Unlike Health Boards, the IJB does not have any 'shared risk' exposure from participation in Clinical Negligence and Other Risks Indemnity Scheme (CNORIS). The IJB participation in the CNORIS scheme is therefore analogous to normal insurance arrangements.

Known claims are assessed as to the value and probability of settlement. Where it is material the overall expected value of known claims taking probability of settlement into consideration, is provided for in the IJB's Balance Sheet.

The likelihood of receipt of an insurance settlement to cover any claims is separately assessed and, where material, presented as either a debtor or disclosed as a contingent asset.

1.12 Clinical and Medical Negligence

The IJB provides clinical services to patients under the statutory responsibility of NHS Greater Glasgow and Clyde. In connection with this it is responsible for any claims for medical negligence arising within the services it commissions, up to a certain threshold per claim. For claims in excess of this threshold the Health Board and IJB are members of CNORIS established by the Scottish Government which reimburses costs to members where negligence is established.

The IJB would make provision for claims notified by the NHS Central Legal Office according to the value of the claim and the probability of settlement. Where a claim was not provided for in full the balance would be included as a contingent liability. The corresponding recovery from CNORIS in respect of amounts provided for would be recorded as a debtor and that in respect of amounts disclosed as contingent liabilities are disclosed as contingent assets.

1.13 Reserves

Reserves are created by appropriating amounts out of revenue balances. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year so as to be included within the Income and Expenditure Statement. Movements in reserves are reported in the Movement in Reserves Statement. Reserves are classified as either usable or unusable reserves.

1.14 VAT

The VAT treatment of expenditure in the IJB's accounts depends on which of the partner agencies is providing the service as these agencies are treated differently for VAT purposes.

Where the Council is the provider, income and expenditure excludes any amounts related to VAT, as all VAT collected is payable to H.M. Revenue & Customs and all VAT paid is recoverable from it. The Council is not entitled to fully recover VAT paid on a very limited number of items of expenditure and for these items the cost of VAT paid is included within service expenditure to the extent that it is irrecoverable from H.M. Revenue and Customs.

Where the NHS is the provider, expenditure incurred will include irrecoverable VAT as generally the NHS cannot recover VAT paid as input tax and will seek to recover its full cost as Income from the Commissioning IJB.

2 Taxation and Non-Specific Grant Income

31 March 2020 £000	Taxation and Non-Specific Grant Income	31 March 2021 £000
116,352	NHS Greater Glasgow and Clyde Health Board	136,887
50,722	Inverclyde Council	52,973
167,074	TOTAL	189,860

Health Board Contribution

The funding contribution from the Health Board above includes £28.177m in respect of 'Set Aside' resources relating to hospital services. These are provided by the NHS which retains responsibility for managing the costs of providing the services. The IJB however, has responsibility for the consumption of, and the level of demand placed on, these resources.

The funding contributions from the partners shown above exclude any funding which is ring-fenced for the provision of specific services. Such ring-fenced funding is presented as income in the Cost of Services in the Comprehensive Income and Expenditure Statement.

3 Related Party Transactions

The IJB has related party relationships with Greater Glasgow & Clyde Health Board and Inverclyde Council. In particular the nature of the partnership means that the IJB may influence, and be influenced by, its partners. The following transactions and balances included in the IJB's accounts are presented to provide additional information on the relationships.

31 March 2020 £000		31 March 2021 £000
	Transactions with NHS Greater Glasgow & Clyde	
(116,352)	Funding Contributions received	(136,887)
(2,506)	Service Income received	(1,622)
102,200	Expenditure on Services Provided	120,198
(16,658)	TOTAL	(18,311)
	Transactions with Inverclyde Council	
(50,722)	Funding Contributions received	(52,973)
(9,878)	Service Income received	(19,540)
76,089	Expenditure on Services Provided	84,344
15,489	TOTAL	11,831

31 March 2020 £000		31 March 2021 £000
	Balances with NHS Greater Glasgow & Clyde	
0	Debtor balances: Amounts due to the NHS	0
0	Creditor balances: Amounts due from the NHS	0
0	Net Balance with the NHS Board	0
	Balances with Inverclyde Council	
0	Debtor balances: Amounts due to the Council	(18)
8,467	Creditor balances: Amounts due from the Council	14,950
(8,467)	Net Balance with the Council	(14,932)

Key Management Personnel: The non-voting Board members employed by the Health Board or Council and recharged to the IJB include the Chief Officer, Chief Financial Officer, representatives of primary care, nursing and non-primary services, and staff representatives. Details of remuneration for some specific post holders is provided in the Remuneration Report.

4 IJB Operational Costs

31 March 2020 £000	Core and Democratic Core Services	31 March 2021 £000
203	Staff costs	251
37	Administrative costs	37
27	Audit fees	27
267	TOTAL	315

The cost associated with running the IJB has been met in full by NHS Greater Glasgow and Clyde and Inverclyde Council. For the 2020/21 Accounts this is combined within the gross expenditure for both partners.

5 Short Term Debtors

31 March 2020 £000	Short Term Debtors	31 March 2021 £000
8,467	Other local authorities	14,950
8,467	TOTAL	14,950

Amounts owed by the funding partners are stated on a net basis. Creditor balances relating to expenditure obligations incurred by the funding partners but not yet settled in cash terms are offset against the funds they are holding on behalf of the IJB.

6 Short Term Creditors

31 March 2020 £000	Short Term Creditors	31 March 2021 £000
(17)	Other local authorities	(18)
(17)	TOTAL	(18)

7 Movement in reserves

The table below shows the movements on the General Fund balance, analysed between those elements earmarked for specific planned future expenditure, and the amount held as a general contingency.

2019/20		2020/21		
Balance at 31 March 2020 £000		Transfers Out 2020/21 £000	Transfers In 2020/21 £000	Balance at 31 March 2021 £000
SCOTTISH GOVERNMENT FUNDING				
132	Mental Health Action 15	132	343	343
93	Alcohol & Drug Partnerships	94	424	423
400	Covid - 19	400	2,896	2,896
124	Primary Care Improvement Programme	124	560	560
0	Covid Community Living Change	0	320	320
0	Covid Shielding SC Fund	0	34	34
0	DN Redesign	0	86	86
EXISTING PROJECTS/COMMITMENTS				
43	Self Directed Support/SWIFT Finance Module	0	0	43
24	Growth Fund - Loan Default Write Off	0	0	24
81	Integrated Care Fund	931	959	109
195	Delayed Discharge	441	334	88
112	CJA Preparatory Work	36	12	88
0	Welfare	0	297	297
272	Primary Care Support	30	32	274
0	SWIFT Replacement Project	137	511	374
83	Rapid Rehousing Transition Plan (RRTP)	19	72	136
20	Older People Wifi	13	0	7
352	LD Estates	32	63	383
432	Refugee Scheme	17	322	737
258	Tier 2 Counselling	41	158	375
0	C&YP Mental Health & Wellbeing	0	202	202
0	C&YP Winter Planning	0	187	187
90	CAMHS Post	22	0	68
0	CAMHS Tier 2	23	150	127
100	Dementia Friendly Inverclyde	0	0	100
632	Contribution to Partner Capital Projects	75	53	610
0	Staff Learning & Development Fund	0	204	204
0	Fixed Term Staffing	0	400	400
565	Continuous Care	140	0	425
0	Homelessness	0	200	200
0	C&F Residential Services	0	250	250
TRANSFORMATION PROJECTS				
2,045	Transformation Fund	1,122	162	1,085
198	Addictions Review	42	94	250
610	Mental Health Transformation	122	300	788
BUDGET SMOOTHING				
325	Adoption/Fostering/Residential Childcare	325	350	350
0	Advice Service Smoothing Reserve	54	72	18
300	Prescribing	0	63	363
223	Residential & Nursing Placements	0	394	617
0	LD Client Commitments	0	350	350
7,709	Total Earmarked	4,372	10,854	14,191
UN-EARMARKED RESERVES				
741	General	0	0	741
741	Un-Earmarked Reserves	0	0	741
8,450	TOTAL Reserves	4,372	10,854	14,932

8 Expenditure and Funding Analysis

31 March 2020 £000	Inverclyde Integration Joint Board	31 March 2021 £000
	HEALTH SERVICES	
24,630	Employee Costs	27,525
37	Property Costs	113
7,667	Supplies & Services	16,159
27,058	Family Health Service	29,956
18,172	Prescribing	18,069
23,635	Set Aside	28,177
(1,551)	Income	(1,515)
	SOCIAL CARE SERVICES	
29,814	Employee Costs	32,341
1,060	Property Costs	1,437
1,207	Supplies & Services	1,690
416	Transport	254
736	Administration	776
42,889	Payments to Other Bodies	47,622
(10,132)	Income	(19,540)
	CORPORATE & DEMOCRATIC CORE/IJB COSTS	
203	Employee Costs	251
37	Administration	37
27	Audit Fee	27
165,905	TOTAL NET EXPENDITURE	183,378
(167,074)	Grant Income	(189,860)
(1,169)	(SURPLUS) ON PROVISION OF SERVICES	(6,482)

9 External Audit Costs

Fees payable to Audit Scotland in respect of external audit services undertaken in accordance with Audit Scotland's Code of Audit Practice in 2020/21 are £27,330. There were no fees paid to Audit Scotland in respect of any other services.

10 Post balance sheet events

These are events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. An adjustment is made to the financial statements where there is evidence that the event relates to the reporting period; otherwise the financial statements are not adjusted, and where the amount is material, a disclosure is made in the notes.

The Chief Financial Officer issued the Unaudited Statement of Accounts on tbc June 2021. There have been no material events after the balance sheet date which necessitate revision of figures in the financial statements or notes thereto including contingent assets or liabilities.

The Annual Accounts were authorised for issue by the Chief Financial Officer on tbc September 2021. Events after the balance sheet date are those events that occur between the end of the reporting period and the date when the Statements are authorised for issue.

11 Contingent assets and liabilities

There are equal pay claims pending against both the Council and Health Board. Since the IJB is not the employer for any of the staff in question it is not financially liable for any amounts due.

12 New standards issued but not yet adopted

The Code requires the disclosure of information relating to the impact of an accounting change that will be required by a new standard that has been issued but not yet adopted. The IJB considers that there are no such standards which would have significant impact on its annual accounts.

Independent Auditor's Report

Independent Auditor's Report to the members of Inverclyde IJB and the Accounts Commission for Scotland

Report on the audit of the financial statements

